MCC GROUP N.V.

INTERNATIONAL RESOURCE DEVELOPMENT GROUP

Mining • Oil & Gas • Environmental Technologies • Infrastructure • ESG Investments

Creating Value Through Resources, Technology, Construction & Partnerships Since 1987

CORPORATE OVERVIEW

Key Facts

- Established: 1987
- Operating History: 39 Years operating mines, oilfields and residual oil recovery plants
- Countries of Operation: 12+
- Environmental Facilities: historically 30, now 3
- ESG Facilities: 2
- Trading Scope: monthly 6 million barrels of crude oil plus fuel oil
- Estimated Group Value: US$250 Million
- Current Focus: Environmental Technologies, Oil & Gas Rehabilitation, Mining and ESG

MCC Group N.V. is a U.S.-owned international resource development group with executive management based in Houston, Texas and Dubai, United Arab Emirates.

For nearly four decades, MCC Group and its affiliated companies have owned, operated, developed, financed and advised projects involving mining, oil and gas, refining, environmental technologies, infrastructure and commodity trading throughout the Americas, the Caribbean, the Middle East and Central Asia.

The Group combines operational expertise, proprietary technologies, engineering capability, project finance, commodity marketing and strategic partnerships to create value from resource assets and industrial projects in both developed and emerging markets.

Management estimates the value of the Group's operating businesses, project interests, technologies and investments at approximately US$250 million.

Today MCC Group operates through a diversified platform of wholly owned companies consisting of:

- MCC Petroleum DMCC
- Scaltech International LLC
- Auxilium Carbon DMCC
- American Pacific Mining

plus strategic partner relationships with Cornea Services, MHM Group and NESR

The Group's business activities are focused on four primary sectors:

1. Environmental Technologies
2. Oil & Gas
3. Mining & Strategic Minerals
4. ESG and Circular Economy Investments

HISTORY AND HERITAGE

MCC Group traces its origins to 1987 when its founding principals became involved in the acquisition, development and operation of a major mining asset in Honduras, formerly owned by AMAX, the world's largest mining company at that time.

The Group's heritage combines expertise from major international organizations including:

- AMAX
- Flick Group
- ThyssenKrupp
- Booz Allen
- Goldman Sachs

One of MCC Group's founders previously served as Chief Operating Officer of AMAX and subsequently as Chief Executive Officer of Flick Group, Europe's largest privately held industrial and investment organizations at that time.

This unique combination of mining, engineering, energy, finance, commodity trading and industrial expertise established the foundation upon which MCC Group has developed its international business platform.

Over the past four decades the Group has evolved from a mining-focused organization into a diversified international resource development company.

GLOBAL OPERATING EXPERIENCE

MCC Group has owned, operated, managed, developed or invested in projects located in:

- United States, (more than 25 States including Texas, Louisiana, Colorado and California)
- Honduras
- Guatemala
- Mexico
- Venezuela
- Curaçao
- Trinidad and Tabago
- Iraq

- Kuwait
- Azerbaijan
- Syria

At its peak, the Group owned and operated approximately thirty hydrocarbon recovery and environmental treatment facilities throughout the United States with about 400 employees. Many of these facilities were subsequently acquired by Veolia.

The Group also owned and operated five producing mining operations involving:

- Gold
- Silver
- Lead
- Zinc
- Industrial Minerals

Through Scaltech International, the Group has participated in approximately seventy-five hydrocarbon recovery and environmental treatment projects worldwide.

Current operating activities include facilities deployed in Venezuela, Kuwait and Azerbaijan with plans for new investments in Syria, Saudi Arabia and Trinidad & Tobago and expansion of operations in Venezuela and Azerbaijan.

ENVIRONMENTAL TECHNOLOGIES

Environmental technologies represent MCC Group's largest current business platform.

Through Scaltech International, the Group has pioneered technologies for recovering hydrocarbons from refinery sludges, tank bottoms, off-spec crude oil, drill cuttings and petroleum waste streams.

The Group's technologies are designed to simultaneously:

- Recover valuable hydrocarbons
- Reduce environmental liabilities
- Minimize waste disposal requirements
- Improve sustainability performance
- Reduce operating costs

Core technology applications include:

- High-Speed Three-Phase Centrifuge Technology, Solvent Extraction and Vacuum Thermal Desorption, Production of Alternate Fuel for Cement kilns and for Refinery Cokers
- Crude and Gas Processing Facilities
- Modular/Mini Refineries

INTERNATIONAL ENVIRONMENTAL PROJECTS

MCC Group's technologies have been deployed across oilfields, refineries and storage terminals worldwide. Major customers have included: Kuwait Oil Company, PDVSA, SOCAR, Shell, Chevron, BP, ENI, Lukoil, Exxon Mobil and Total Energy.

VENEZUELA ENVIRONMENTAL OPPORTUNITIES

Scaltech has developed one of the largest hydrocarbon recovery opportunities in Venezuela. PDVSA has identified more than 100 million barrels of recoverable hydrocarbons contained in:

- Oilfield lagoons
- Refinery sludges
- Tank farm accumulations
- Off-spec crude oil storage facilities

The Group has developed proprietary recovery technologies capable of converting these environmental liabilities into commercially valuable crude oil production. Its technology has formal approval by PDVSA’s INTEVEP (R&D arm) and Eastern and Western production divisions.

OIL & GAS

MCC Group (through its wholly owned subsidiary MCC Petroleum) rehabilitates and operates oil and gas assets with emphasis on:

- Brownfield redevelopment
- Production enhancement
- Hydrocarbon recovery
- Early production facilities
- Petroleum infrastructure
- Refining
- Crude marketing

The Group's strategy focuses on mature assets where technology, operational expertise and capital investment can unlock substantial incremental value.

GUATEMALA

MCC Group participated in upstream activities within Guatemala's Peten Basin.

The Group operated the A1-2006 concession and participated in exploration and development activities associated with the Ocultun discovery.

Activities included:

- Exploration planning
- Resource evaluation
- Development planning
- Reservoir assessment
- Upstream operatorship

The Guatemala project provided MCC Group with direct upstream operating experience in Latin America.

COROCORO OFFSHORE FIELD

One of MCC Group's most significant oil and gas initiatives involves the financing and marine opratiosn of the Corocoro offshore field located in the Gulf of Paria, Venezuela.

Field infrastructure includes: Offshore wellhead platform, Offshore production platform, Gas compression systems, Water injection facilities and FSO Nabarima export system.

Historic field production exceeded 25,000 barrels per day. The Group developed rehabilitation concepts designed to increase production from approximately 3,000 barrels per day to as much as 20,000 barrels per day through: facility rehabilitation, well interventions, production optimization and infrastructure upgrades

VENEZUELA REHABILITATION PORTFOLIO

Current initiatives include:

Corocoro: Offshore rehabilitation and production enhancement.

Mara – La Paz – Concepción: Target production approximately 50,000 barrels per day.

MHM Opportunities: Integrated energy projects throughout Venezuela.

SYRIA

MCC Group is actively involved in development initiatives in Syria.

Current activities focus on:

- Brownfield rehabilitation
- Production enhancement
- Well workovers
- Surface facility rehabilitation
- Early production facilities
- Storage and export infrastructure

The Group is working with strategic partner NESR and senior industry professionals with extensive experience from Schlumberger and ExxonMobil.

Current initiatives include development of the Soudieh crude oil export program and production restoration projects in the Deir Ezzor region.

Bitumen Production Projects

The Group has developed two projects for production of bitumen from contaminated acid tar in Azerbaijan and a high solids content naturally occurring asphalt resource in Trinidad. Both projects are commercially feasible with the deployment of the Group's proprietary centrifuge and solvent extraction technologies. Combined these two projects and projected to be started in 2026 with a combined bitumen production capacity of 60,000 tons per yeas and a project life of about 20 years.

IRAQ ENERGY INFRASTRUCTURE

MCC Group participated in the early reconstruction of Iraq's oil industry. Projects included: Refineries, Export pipelines, Flowlines, Tank farms, Major River Crossings, Early production facilities.

Customers included: OMV, Shell, Lukoil, ENI, CNPC, South Oil Company, SCOP

CRUDE OIL, PRODUCTS AND MINERALS / METALS MARKETING

The Group has been actively engaged in the international marketing, trading and financing of crude oil, refined petroleum products, natural gas liquids, bitumen, petrochemicals and mineral commodities for more than three decades. Through MCC Petroleum and its global network of strategic partners, the Group provides marketing, offtake, logistics, storage, financing and risk management solutions for producers, refiners, mining companies and government-owned enterprises. Historical and current activities include the marketing of crude oil from the Middle East, Latin America and Central Asia, as well as the trading of fuel oil, gasoil, LPG, propane, butane and bitumen. In the mining sector, the Group has participated in the marketing of gold, silver, lead, zinc, nickel, iron ore and other strategic minerals and metals.

A significant current initiative is MCC Petroleum's long-term mandate to market **six million barrels per month of Basrah Medium crude oil** under a six-year supply and marketing program associated with Iraq's **State Oil Marketing Organization (SOMO)**. The mandate includes international crude marketing, customer development, structured trade finance, hedging support, logistics coordination, storage solutions and long-term offtake arrangements with refiners and trading organizations worldwide.

The Group is also actively involved in the development of a strategic crude oil marketing and brownfield rehabilitation program with the Syrian Petroleum Company (SPC)**.** The initiative contemplates the marketing of Soudieh crude oil production, provision of pre-export financing, floating storage solutions, field rehabilitation funding and production enhancement programs designed to restore and increase crude oil production from mature Syrian oilfields. The project combines crude oil offtake agreements, infrastructure rehabilitation, production optimization and long-term investment programs intended to support the redevelopment of Syria's petroleum sector.

In addition, MCC is pursuing crude oil marketing opportunities in Venezuela and other emerging energy markets, combining commodity marketing with production enhancement, infrastructure development and project financing solutions. The Group's integrated approach combines commodity marketing with project development, EPC services, infrastructure investment and structured trade finance, allowing producers to maximize value while securing long-term market access and financing solutions. MCC maintains relationships with international traders, refiners, smelters, mining companies, commodity funds, sovereign entities and end users across Asia, Europe, the Middle East and the Americas. Through this platform, MCC Group supports the complete value chain from resource development and production through transportation, storage, financing, processing and final product marketing.

MINING & STRATEGIC MINERALS

Mining remains one of MCC Group's core competencies. The Group's mining heritage includes:

El Mochito Lead-Zinc-Silver Mine

Honduras: MCC increased production from approximately 1,200 TPD to 2,000 TPD while improving zinc recoveries from approximately 75% to 86%. The operation had about 1,200 employees and 800 contract personnel.

Minera Mariposa

Mexico: Gold mining and processing operations including Mariposa Gold Mine, San Ignacio Gold Mine, San Miguel del Zapote Gold Mine, La Minita Mill. The operation had about 100 employees.

Leyden Rock Products

Colorado, USA: Industrial minerals operation of 2,000 tons per day

Pincock, Allen & Holt

International mining consulting organization specializing in Reserve certification, Feasibility studies, Resource development planning and Mining privatization

Management experience encompasses more than one hundred mining projects worldwide.

Kerakapui Gold and Diamond Deposit

Guaniamo, Venezuela: Project in exploration stage in the historical Guaniamo diamond mining district. The Group discovered commercial grade gold mineral.

LOMA DE NÍQUEL

MCC Group is evaluating redevelopment of the historic Loma de Níquel operation in Venezuela located within 30 minutes drive from Caracas.

Project highlights include:

- Former Anglo American operation
- Approximately US$600 million historical investment
- 14,000 tonnes per year ferronickel production capacity
- Proven reserves of approximately 7.4 million tonnes
- Probable reserves of approximately 25 million tonnes
- Estimated restart investment of approximately US$190 million

The project offers substantial upside through operational rehabilitation and expansion.

ESG & CIRCULAR ECONOMY

Through Auxilium Carbon DMCC, MCC Group develops environmental asset projects, carbon initiatives and circular economy investments.

The Group's ESG platform focuses on:

- Plastic recycling
- Carbon credits
- Waste-to-energy
- Flaring reduction
- Industrial decarbonization

AZERBAIJAN PLASTIC CREDIT PROJECT

Auxilium Carbon serves as Coordinating and Managing Entity for Azerbaijan's Verra Plastic Waste Reduction Program. The project includes:

Poly Cleaner LLC: Collection and recycling of PET bottles into recycled PET flakes.

Chameleon Group LLC: Collection and recycling of PE plastic wrapping into recycled PE pellets.

The project targets: Approximately 37,874 tonnes of collected plastic waste and approximately 30,155 tonnes of recycled plastic waste during the first seven-year crediting period.

The project contributes to: Reduced plastic pollution, Circular economy development, Employment creation and Environmental remediation

STRATEGIC PARTNERS

Cornea Services: Engineering, EPC, commissioning and operations support.

MHM Group: Oil, gas and strategic mineral opportunities in Venezuela.

NESR: Well intervention, production enhancement, stimulation and drilling services.

VISION

MCC Group's vision is to further expand its operations to become a leading international owner, operator, developer and advisor in mining, oil and gas, environmental technologies, strategic infrastructure and ESG investments.

The Group seeks to create long-term value through operational excellence, innovative technologies, strategic partnerships and responsible resource development.

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